// SECTION 4

Summary of audit outcomes



LOCAL GOVERNMENT EXPENDITURE BUDGET



MOVEMENT

63 ∨ Regressed **22** ∧ Improved

CLEAN AUDIT MOVEMENTS

 $2 \land \text{New clean audits}$





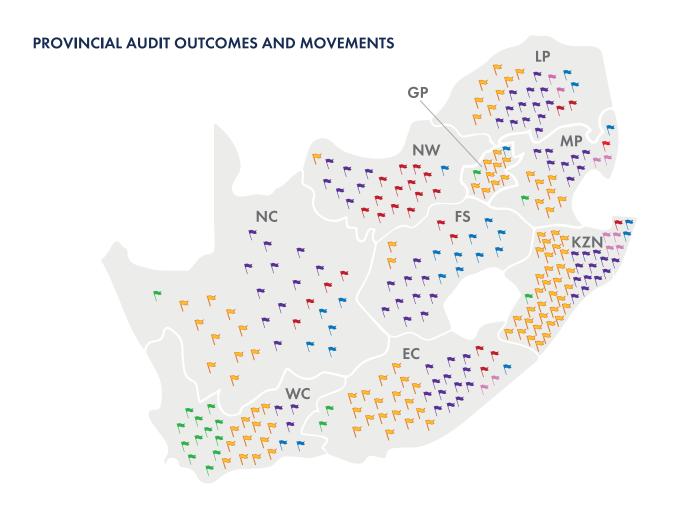


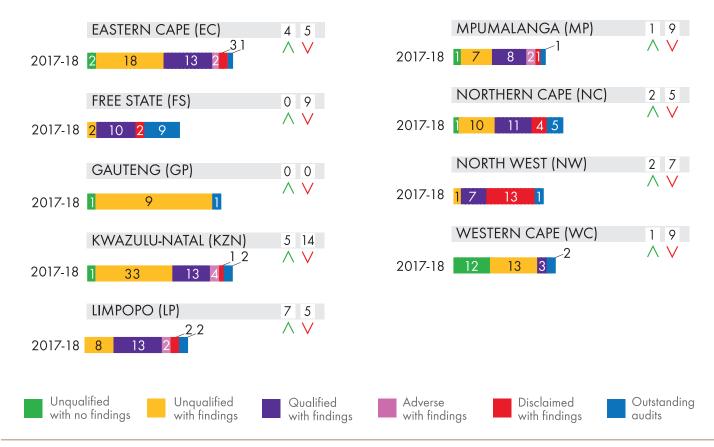














OUTSTANDING AUDITS



Cut-off date for inclusion of the audit outcomes in this report is 31 January 2019

REASONS FOR **24** OUTSTANDING AUDITS

Financial statements not submitted - 8 (33%)

Financial statements submitted late - 11 (46%)

Delay in the audit - 5 (21%)





			2017-18 AUDIT OUTCOMES				
AUDITS SUBSEQUENTLY FINALISED AS AT 31 MARCH 2019	PROVINCE	MOVEMENT FROM PREVIOUS YEAR'S AUDIT OUTCOME	Audit opinion	Performance reports	Compliance with legislation		
Sakhisizwe	EC	>					
Lejweleputswa District	FS	>					
Letsemeng	FS	<u> </u>					
Mohokare	FS	(A)					
Msunduzi	KZN	<u> </u>					
Richmond	KZN	•					
Thaba Chweu	MP	(A)					
Dikgatlong	NC	•					
Siyathemba	NC	(A)					

Unqualified with no findings



Unqualified with findings



Qualified with findings













FINANCIAL STATEMENTS



	TARGET	MOVEMENT	2017-18	2016-17	
	Timely submission of financial statements (all municipalities)	V	89% (228)	90% (232)	
©	Quality of financial statements submitted for auditing	V	19% (45)	23% (54)	74 municipalities (32%) achieved unqualified audit opinions only because they corrected
	Quality of published financial statements	V	51% (119)	61% (143)	all misstatements identified during the audit

QUALIFICATION AREAS

(on audited financial statements)	MOVEMENT	2017-18	2016-17
Property, infrastructure, plant and equipment	V	30% (71)	26% (61)
Payables, accruals and borrowings	V	27% (62)	20% (46)
Receivables	V	26% (61)	24% (55)
Irregular expenditure	V	26% (61)	23% (54)
Expenditure	V	25% (59)	18% (41)

PROVINCIAL VIEW

PROVINCE	FINANCIAL	TIMELY SUBMISSION OF FINANCIAL STATEMENTS (all municipalities) SUBMITTED FOR A		STATEMENTS QUALITY OF		DF PUBLISHED . STATEMENTS
	Number	Movement	Number	Movement	Number	Movement
Eastern Cape	95% (37)	V	13% (5)	A	53% (20)	V
Free State	65% (15)	V	0% (0)	V	14% (2)	V
Gauteng	100% (11)	>	30% (3)	V	100% (10)	>
KwaZulu-Natal	100% (54)		21% (11)	V	65% (34)	V
Limpopo	93% (25)	(A)	0% (0)		32% (8)	V
Mpumalanga	85% (17)	V	11% (2)	V	42% (8)	V
Northern Cape	77% (24)		8% (2)	A	42% (11)	V
North West	91% (20)	V	0% (0)		5% (1)	V
Western Cape	83% (25)	V	79% (22)	V	89% (25)	V
Total	89% (228)	V	19% (45)	V	51% (119)	V







PERFORMANCE REPORTS



	TARGET	MOVEMENT	2017-18	2016-17	
	Preparation of performance reports	V	97% (227)	98% (228)	58 municipalities (24%) had no material findings
©	Quality of performance reports submitted for auditing	A	11% (24)	10% (23)	only because they corrected all misstatements
	Quality of published performance reports	V	35% (82)	38% (88)	identified during the audit

FINDINGS ON PERFORMANCE REPORTS	MOVEMENT	2017-18	2016-17
Performance indicators and targets not useful	V	55% (120)	51% (109)
Achievement reported not reliable	V	53% (116)	52% (112)
No underlying records or planning documents	A	3% (7)	6% (14)

MOST COMMON USEFULNESS FINDINGS

55% Not consistent	43% Not well defined	33% Not verifiable	25% Not measurable
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PROVINCIAL VIEW

province		PERFORMANCE REPORTS PREPARED		LITY OF NCE REPORTS FOR AUDITING	QUALITY OF PUBLISHED PERFORMANCE REPORTS	
	Number	Movement	Number	Movement	Number	Movement
Eastern Cape	100% (38)		3% (1)	V	29% (11)	V
Free State	100% (14)	(A)	0% (0)	>	7% (1)	V
Gauteng	100% (10)		20% (2)	(A)	50% (5)	(A)
KwaZulu-Natal	100% (52)		12% (6)	V	40% (21)	V
Limpopo	100% (25)	>	4% (1)	(8% (2)	V
Mpumalanga	100% (19)	>	11% (2)	>	42% (8)	>
Northern Cape	81% (21)	V	0% (0)	>	27% (7)	A
North West	95% (20)	>	0% (0)		14% (3)	A
Western Cape	100% (28)		43% (12)	A	86% (24)	V
Total	97% (227)	V	11% (24)	A	35% (82)	V





COMPLIANCE WITH KEY LEGISLATION



	MOST COMMON NON-COMPLIANCE AREAS	MOVEMENT	2017-18	2016-17
R	Management of procurement and contracts	V	81% (189)	72% (167)
	Quality of financial statements	V	81% (188)	77% (179)
	Prevention of unauthorised, irregular and fruitless and wasteful expenditure	V	74% (173)	70% (164)
	Effecting consequences	V	60% (139)	54% (125)
	Creditors not paid within 30 days	V	54% (125)	50% (117)

	OTHER NOTABLE NON-COMPLIANCE AREAS	2017-18	MOVEMENT	MOST COMMON FINDINGS PER AREA
—	Asset management	47% (109)	V	Ineffective system of internal control for assets - 33% (71)
	Strategic planning and performance management	42% (98)	V	Performance management systems and related controls not maintained or inadequate - 23% (49)
	Human resource management	40% (93)	V	Policies and procedures not in place to monitor, measure and evaluate staff performance - 31% (67)
	Revenue management	33% (77)	V	Ineffective system of internal control for revenue - 27% (58)
	Utilisation of conditional grants	19% (44)	V	Performance on programmes funded by Division of Revenue Act allocation not evaluated - 13% (28)
	Annual financial statements and annual report	18% (43)	(A)	Oversight report not adopted by council within 2 months of annual report tabling - 8% (18)
	Liability management	13% (31)	<u> </u>	Ineffective system of internal control for liabilities - 11% (23)

Non-compliance by 83% (193) of municipalities can potentially lead to a financial loss

PROVINCIAL VIEW

municipalities with no findings on compliance									
	Eastern Cape	Free State	Gauteng	KwaZulu- Natal	Limpopo	Mpumalanga	Northern Cape	North West	Western Cape
Number	5% (2)	0% (0)	10% (1)	4% (2)	0% (0)	5% (1)	4% (1)	0% (0)	43% (12)
Movement	>	>	>	V	>	V	>	>	V
							Total	8% (19)	V





48

SUPPLY CHAIN MANAGEMENT (SCM)

Not able to audit procurement of R1 216 million due to missing or incomplete information at 49 municipalities (21%)

Highest contributors (74% of rand value) were:

- City of Tshwane Metro (GP) **R537 million**
- Tokologo (FS) R120 million
- Hantam (NC) R115 million
- Lekwa (MP) R68 million
- Ngwathe (FS) **R65 million**

With no findings With findings With material findings

AWARDS TO EMPLOYEES, COUNCILLORS, CLOSE FAMILY MEMBERS AND OTHER STATE OFFICIALS

FINDINGS	MOVEMENT	NUMBER OF MUNICIPALITIES WITH AWARDS	AMOUNT				
Prohibited awards to other state officials	(A)	59% (138)	R921 million				
Prohibited awards to employees and councillors	(A)	14% (33)	R79 million				
At 5 municipalities, awards valued at R850 000 were made to councillors, with	th values ranging fro	om R10 000 to R560 000 j	per councillor				
Awards to close family members of employees	>	42% (97)	R501 million				
At 20 municipalities, awards to close family members were not disclosed in the financial statements as required							

UNCOMPETITIVE OR UNFAIR PROCUREMENT PROCESSES AND CONTRACT MANAGEMENT

Findings on uncompetitive or unfair procurement processes at 88% of the municipalities, of which 77% was material non-compliance Findings on contract management at 48% of the municipalities, of which 38% was material non-compliance Most common findings were the following: **Y Y** 105 126 86 60 Three written Competitive Declarations of Preference point Performance of Suppliers' tax Bid quotations not bidding not interest not system not contractors not affairs not in documentation invited applied or order did not stipulate invited submitted by monitored on suppliers incorrectly monthly basis minimum applied threshold for local production and procurement R



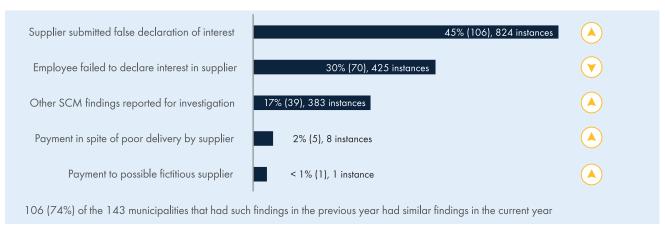
LOCAL PROCUREMENT

Municipalities are required to procure certain commodities from local producers; **79 municipalities** (68%) out of 116 where we audited local procurement **failed to comply** with regulation on promotion of local producers on awards amounting to **R532 million**

FALSE DECLARATIONS BY SUPPLIERS AND NON-DISCLOSURE BY EMPLOYEES

FINDINGS	MOVEMENT	number of municipalities	NUMBER OF SUPPLIERS/EMPLOYEES	AMOUNT
Suppliers owned or managed by employees of another state institution made false declarations	(A)	34% (79)	414	R696 million
Suppliers owned or managed by employees and councillors of the municipality made false declarations	(A)	4% (10)	19	R1 million
Suppliers owned or managed by close family members of employees of the municipality made false declarations	V	15% (35)	264	R156 million
Employees of the municipality failed to declare their own interest either as part of the procurement processes or through annual declarations	A	6% (15)	31	R57 million
Employees of the municipality failed to declare their family members' interest	>	21% (48)	337	R107 million

SUPPLY CHAIN MANAGEMENT FINDINGS WERE REPORTED FOR INVESTIGATION AT 147 MUNICIPALITIES (63%) – A SLIGHT INCREASE FROM 61% IN PREVIOUS YEAR



FOLLOW-UP OF SUPPLY CHAIN MANAGEMENT FINDINGS REPORTED FOR INVESTIGATION AT 143 MUNICIPALITIES IN PREVIOUS YEAR

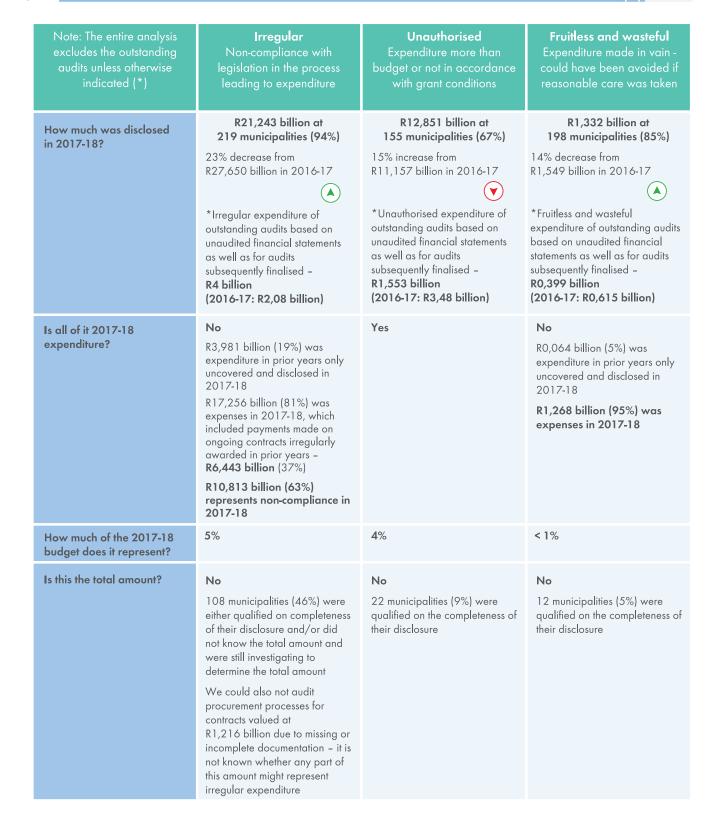
47 (33%) of these municipalities investigated all the findings we reported, 21 (15%) investigated some of the findings, and 75 (52%) investigated none of the findings 45 (66%) of the 68 municipalities that investigated all or some findings, satisfactorily resolved all the investigations conducted Supplier submitted false declaration of interest 37% (41) 12% (14) 51% (57) 9% (6) Employee failed to disclose interest in supplier 26% (18) 65% (45) 12% (5) Other SCM findings reported for investigation 24% (10) 64% (27) 25% (2) All investigated Payment in spite of poor delivery by supplier 63% (5) Some investigated 12% (1) -40% (2) None investigated Payment to possible fictitious supplier 60% (3)







UNAUTHORISED, IRREGULAR AND FRUITLESS AND WASTEFUL EXPENDITURE (UIFW)





	Irregular	Unauthorised	Fruitless and wasteful
What was main cause?	Non-compliance with supply chain management legislation (98%) - related to: Procurement without a competitive bidding or quotation process - R5,217 billion (25%) Non-compliance with procurement process requirements - R14,323 billion (69%) Inadequate contract management - R1,270 billion (6%)	Overspending of the budget (99,97%) - R12,847 billion: R5,843 billion (45%) related to actual payments in excess of budget R7,004 billion (55%) related to non-cash items, representing the poor estimation of, for example, asset impairments	Penalties and interest on overdue accounts and late payments (86%) - R1,150 billion
Did the municipalities detect this expenditure?	77% was identified by municipalities and the remainder in the audit process Many municipalities put processes in place to fully uncover irregularities of prior years – partly to address prior year qualifications on irregular expenditure (R11 million) but also to correct and address past irregularities	87% was identified by municipalities and the remainder in the audit process	91% was identified by municipalities and the remainder in the audit process
Does it mean this money was wasted?	Possibly - it can only be determined through a council investigation Goods and services were received for R18,323 billion (88%) of the expenditure related to supply chain management, but were not received for R9 million (< 1%), while we did not audit the remaining 12% We cannot confirm if value for money was received for all of these goods and services	No	Yes
How much of current and prior years' expenditure has not yet been dealt with by council (closing balance)?	R71,107 billion	R46,218 billion	R4,46 billion





PROVINCIAL VIEW

Province	Irregular (R billion)	Unauthorised (R billion)	Fruitless and wasteful (R billion)
Eastern Cape	R7,276 34% of total 15% of provincial local government budget Closing balance - R25,543	R1,231 9% of total 3% of provincial local government budget Closing balance - R4,885	R0,075 6% of total < 1% of provincial local government budget Closing balance - R0,926
Free State	R0,913 5% of total 10% of provincial local government budget Closing balance - R2,281	R1,833 14% of total 21% of provincial local government budget Closing balance - R4,176	R0,310 23% of total 3% of provincial local government budget Closing balance - R0,622
Gauteng	R3,246 15% of total 3% of provincial local government budget Closing balance – R9,992	R1,879 15% of total 2% of provincial local government budget Closing balance - R7,346	R0,125 9% of total < 1% of provincial local government budget Closing balance - R0,409
KwaZulu-Natal	R2,937 14% of total 4% of provincial local government budget Closing balance - R8,348	R1,237 10% of total 2% of provincial local government budget Closing balance - R4,211	R0,116 9% of total < 1% of provincial local government budget Closing balance - R0,207
Limpopo	R1,063 5% of total 5% of provincial local government budget Closing balance - R5,563	R2,832 22% of total 13% of provincial local government budget Closing balance - R5,879	R0,049 4% of total < 1% of provincial local government budget Closing balance - R0,304

Expenditure of 5% or higher of the provincial local government budget is highlighted in red



Province	Irregular (R billion)	Unauthorised (R billion)	Fruitless and wasteful (R billion)
Mpumalanga	R1,314	R1,252	RO,396
	6% of total	10% of total	30% of total
	5% of provincial local government budget	6% of provincial local government budget	2% of provincial local government budget
	Closing balance - R4,670	Closing balance - R4,560	Closing balance - R1,081
Northern Cape	RO,586	RO,527	RO,094
	3% of total	4% of total	7% of total
	5% of provincial local government budget	7% of provincial local government budget	1% of provincial local government budget
	Closing balance - R1,437	Closing balance - R3,092	Closing balance - R0,219
North West	R3,236	R1,827	RO,164
	15% of total	14% of total	12% of total
	12% of provincial local government budget	11% of provincial local government budget	1% of provincial local government budget
	Closing balance - R12,146	Closing balance - R11,434	Closing balance - R0,650
Western Cape	R0,666	RO,243	RO,003
	3% of total	2% of total	< 1% of total
	1% of provincial local government budget	< 1% of provincial local government budget	< 1% of provincial local government budget
	Closing balance - R1,121	Closing balance - R0,635	Closing balance - R0,042

Expenditure of 5% or higher of the provincial local government budget is highlighted in red



TOP 10 CONTRIBUTORS - IRREGULAR EXPENDITURE

All of these municipalities incurred irregular expenditure for the past 3 years except JB Marks

Municipality	Disclosed (R billion)	Incurred in 2017-18 (R billion)	Nature	Key projects/ contracts affected	Grants* affected (R billion)
Nelson Mandela Bay Metro (EC)	R3,053	R2,712 (89%), of which R2,579 represents irregular expenditure incurred on ongoing multi-year contracts awarded in prior years	84% related to non-compliance with other procurement process requirements, which includes non-submission of tax clearance certificates, supply chain management committees not properly constituted, and awards to bidders not scoring highest points	Water and sanitation related services – Fishwater Flats wastewater treatment works, voltage network upgrade, and sludge stabilisation	R0,0403 (USDG)
City of Tshwane Metro (GP)	R1,684	R1,684 (100%), of which R838 represents irregular expenditure incurred on ongoing multi-year contracts awarded in prior years	65% related to non-compliance with other procurement process requirements	Smart prepaid meter contacts (RO,6 billion), capital project management contract (RO,318 billion), and fleet management services (RO,198 billion)	RO,318 (USDG) RO,198 (PTNG)
OR Tambo District (EC)	R1,355	RO,994 (89%)	73% related to procurement without competitive bidding or quotation processes, including R0,29 billion relating to non-compliance with supply chain management legislation by implementing agent (Amatola Water Board)	Water and sanitation related services (basic services)	RO,277 (MIG) RO,013 (RBIG)



Municipality	Disclosed (R billion)	Incurred in 2017-18 (R billion)	Nature	Key projects/ contracts affected	Grants* affected (R billion)
JB Marks (NW)	R1,270	RO,305 (24%)	All related to non-compliance with other procurement process requirements	Water and wastewater treatment plant (R0,033 billion), construction of canal at Ikageng (R0,024 billion), slipping an extension of an asbestos cement pipeline (R0,016 billion), and mobile security counter land invasion patrol (R0,012 billion)	RO,024 (WSIG) RO,016 (RBIG)
City of Johannesburg Metro (GP)	RO,868	R0,707 (81%), of which R0,466 represents irregular expenditure incurred on ongoing multi-year contracts awarded in prior years	99% related to non-compliance with other procurement process requirements	Provision of SAP support services (RO,150 billion), and fleet management services (RO,389 billion)	-
eThekwini Metro (KZN)	RO,733	RO,567 (78%)	44% related to non-compliance with legislation on contracts, 36% was as a result of non-compliance with other procurement process requirements, and 20% resulted from not following competitive bidding or quotation processes	Copper Sunset (basic services) (RO,128 billion), and Zikhulise Group (basic services) (RO,116 billion)	-
Alfred Nzo District (EC)	R0,622	R0,202 (32%), of which all represents irregular expenditure incurred on ongoing multi-year contracts awarded in prior years	74% related to procurement without competitive bidding or quotation processes	Sanitation infrastructure projects - Ntabankulu sewer upgrade	RO,0129 (MIG)



Incurred in



INEP - integrated national electrification programme grant



MIG - municipal infrastructure grant



PTNG - public transport network grant RBIG - regional bulk infrastructure grant



USDG - urban settlements development grant



WSIG - water services infrastructure grant



Grants*

Key projects/

TOP 10 CONTRIBUTORS – UNAUTHORISED EXPENDITURE

Seven of these municipalities incurred unauthorised expenditure **for the past 3 years** except Rand West City, City of Mbombela and Fetakgomo Tubatse

Municipality	Disclosed (R billion)	Nature
City of Tshwane Metro (GP)	R1,138	Overspending of the budget R1,084 billion (95%) related to non-cash items
Mogalakwena (LP)	R1,117	Overspending of the budget, of which R0,272 billion resulted from overspending of the contracted services budget R1,117 billion (100%) related to non-cash items
Matjhabeng (FS)	RO,873	Overspending of the budget, of which R0,328 billion and R0,323 billion resulted from overspending of the community services and water/sewer services budgets, respectively R0,53 billion (61%) related to non-cash items
Ngaka Modiri Molema District (NW)	RO,596	Overspending of the budget
Polokwane (LP)	RO,411	Overspending of the budget R0,014 billion (3%) related to non-cash items
Rand West City (GP)	RO,325	Overspending of the budget, relating mostly to employee costs, finance costs and bulk purchases R0,202 billion (62%) related to non-cash items
City of Mbombela (MP)	RO,320	Overspending of the budget R0,263 billion (82%) related to non-cash items
City of Johannesburg Metro (GP)	RO,305	Overspending of the budget R0,242 billion (79%) related to non-cash items
Fetakgomo Tubatse (LP)	RO,298	Overspending of the budget R0,243 billion (80%) related to non-cash items
Nelson Mandela Bay Metro (EC)	RO,260	Overspending of the budget R0,259 billion (99,7%) related to non-cash items
Total for top 10	R5,642	This constitutes 44 % of the total unauthorised expenditure R3,95 billion (70%) of the top 10 value related to non-cash items Excluded from these top 10 contributors is unauthorised expenditure of Mangaung Metro (FS) amounting to R0,852 billion – this amount is based on the unaudited financial statements, as the audit had not yet been completed at the time of this report





TOP 10 CONTRIBUTORS - FRUITLESS AND WASTEFUL EXPENDITURE

All of these municipalities incurred fruitless and wasteful expenditure for the past 3 years

Municipality	Disclosed (R billion)	Nature
Matjhabeng (FS)	RO,169	All interest and penalties, which included Eskom interest of R0,156 billion
Emalahleni (MP)	RO,110	Mostly interest and penalties, which included Eskom interest of R0,105 billion
Govan Mbeki (MP)	RO,082	All interest and penalties, comprising Eskom interest of R0,0744 billion and water board interest of R0,0074 billion
Lekwa (MP)	RO,078	All interest and penalties, which included Eskom interest of R0,074 billion
City of Tshwane Metro (GP)	RO,065	Mostly related to the upgrade of the city hall, but it did not comply with National Heritage Council requirements
City of Matlosana (NW)	RO,052	Mostly interest and penalties, including Eskom interest of R0,015 billion and water board interest of R0,025 billion
Msukaligwa (MP)	RO,040	All interest and penalties, comprising Eskom interest of R0,004 billion and water board interest of R0,036 billion
uMkhanyakude District (KZN)	RO,038	Infrastructure expenditure of R0,033 billion was incurred but the work done could not be verified, and the R0,004 billion write-off of inventory that was unaccounted for
Ngwathe (FS)	RO,036	All interest and penalties, which included Eskom interest of R0,026 billion and water board interest of < R0,001 billion
Naledi (NW)	RO,029	All interest and penalties, which included Eskom interest of R0,029 billion
Total for top 10	RO,699	This constitutes 52 % of the total of fruitless and wasteful expenditure R0,484 billion (69%) of the top 10 value related to Eskom interest and R0,068 billion (10%) to water boards interest

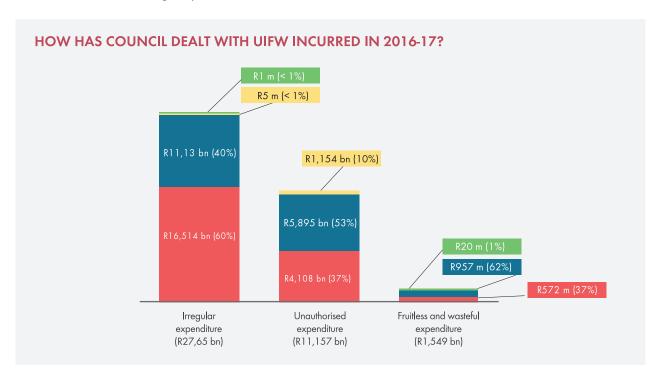


INVESTIGATION AND FOLLOW-UP OF PRIOR YEAR UNAUTHORISED, IRREGULAR AND FRUITLESS AND WASTEFUL EXPENDITURE



Investigations by municipalities of all instances of UIFW of prior years slightly regressed from 83 (40%) to 84 (38%)

UIFW disclosed must be investigated to determine the impact and who is responsible. Based on the outcome of the investigation, the next steps can include condonement/authorisation, recovery, or write-off. It may also include the cancellation of contracts irregularly awarded.









GROWING BALANCE OF IRREGULAR EXPENDITURE NOT DEALT WITH



Top 5 contributors to accumulated irregular expenditure (constitutes 32% of R71,107 billion), which also **did not investigate all instances** of prior year irregular expenditure:

- Nelson Mandela Bay Metro (EC) R12,379 billion
- OR Tambo District (EC) R3,151 billion
- City of Matlosana (NW) R2,748 billion
- City of Johannesburg Metro (GP) R2,724 billion
- Mogalakwena (LP) R1,718 billion

Some reasons for not investigating all instances of prior year irregular expenditure:

- City of Matlosana (NW): Procurement documentation to investigate irregular expenditure was missing
 and the municipality therefore had to request guidance from National Treasury's chief procurement officer
 on how to investigate
- Insufficient capacity to deal with all cases reported

